HR POLICY ASSOCIATION®



### CHRO Impact: CEO Succession and Senior Leader Talent Development

June 29-30, 2022

#### JUNE 29, 2022

DAY ONE

12:30 p.m. – 1:15 p.m. ET

## The Role of the CHRO in CEO Succession and Senior Leader Talent Development

The session will begin with an interactive discussion of the unique challenges of being a CHRO, highlighting the key differences that come with the C-suite role. We'll then set the context for the rest of the session by reviewing how the characteristics and demands of the CEO have evolved over the past few decades – and how the role is likely to change in the future.



**Richard R. Floersch** Senior Strategic Advisor HR Policy Association and Center On Executive Compensation

1:15 p.m. – 1:45 p.m. ET

### Influence of Corporate Governance on Succession Planning and Talent Management

Key SEC regulations and the public policy pressure on Boards of Directors to address CEO succession and senior talent will be discussed. We'll also review the historical context and discuss the emerging influence of shareholder activism on CEO tenure and succession.



**Timothy J. Bartl** President and CEO HR Policy Association

#### DAY ONE CONTINUED

1:45 p.m. – 2:30 p.m. ET

#### Introduction to CEO Succession

Ani Huang

An overview of the current state of CEO succession will be discussed along with a review of the key players in the succession process and the bottom-line impact of CEO succession.

Senior Vice President, HR Policy Association

President and CEO, Center On Executive Compensation



2:30 p.m. – 2:50 p.m. ET

2:50 p.m. – 3:50 p.m. ET

Break

### **Business Context and Effective Approaches to CEO Succession**

CHROs will share their experiences with a recent internal and external CEO succession.



Meghan Cassidy Senior Vice President, Senior Advisor to the CEO Corteva Agriscience



Michael Fraccaro Director, HR Policy Association Chief People Officer Mastercard



**Cynthia M. Trudell,** *moderator* Former Executive Vice President, Human Resources and CHRO PepsiCo

#### DAY ONE CONTINUED

3:50 p.m. – 4:30 p.m. ET

#### Bring Your Own Question – Open Peer Roundtable

**Richard R. Floersch**, *moderator* Senior Strategic Advisor HR Policy Association and Center On Executive Compensation

4:30 p.m. – 4:45 p.m. ET

Break

4:45 p.m. – 6:00 p.m. ET

#### **Virtual Fireside Chat**

Stephen will share insights from his work with numerous Boards on CEO Successions.



**Stephen Miles** Founder and Chief Executive Officer The Miles Group, LLC



**Carol Surface,** *moderator* Vice Chair, HR Policy Association Chief Human Resources Officer Medtronic PLC

#### JUNE 30, 2022

#### **DAY TWO**

8:00 a.m. – 8:10 a.m. ET

#### **Day One Reflections**

#### Ani Huang

Senior Vice President, HR Policy Association President and CEO, Center On Executive Compensation

8:10 a.m. – 9:00 a.m. ET

#### CEO Succession in the Post-Pandemic World

The pandemic has caused many shifts in how companies operate, how employees feel about their careers and how Boards approach the topic of CEO/C-Suite Succession. Hear from a consultant who works closely with Boards on these shifts in CEO/C-Suite Succession.



Cathy Anterasian North American Leader, CEO Succession Services Spencer Stuart

9:00 a.m. – 10:15 a.m. ET

#### **CEO Succession: View from the Top**

A prominent former CEO and her CHRO will discuss their experience with CEO Succession.



Mary Dillon Former Executive Chair & CEO ULTA Beauty Board Member, Starbucks



Jeff Childs Former Chief Human Resources Officer ULTA Beauty

**Richard R. Floersch**, *moderator* Senior Strategic Advisor HR Policy Association and Center On Executive Compensation

#### **DAY TWO CONTINUED**

10:15 a.m. – 10:30 a.m. ET

10:30 a.m. – 11:15 a.m. ET

# Building a Successful Talent Management and Succession Process

A disciplined approach to talent management continues to be a leading concern of boards and CHROs alike. An experienced former CHRO will explore the importance of a robust approach to talent management in CEO succession.



**Break** 

Michael Barriere Senior Partner CEO.works Former Chief Human Resources Officer Walmart, Alcoa, NY Life, Citigroup

11:15 a.m. – 11:20 a.m. ET

Wrap Up and Adjourn