

May 16-17, 2023

## Generously Hosted By: **American Express Corporation** 200 Vesey Street New York City, NY 10285

| TUESDAY, | MAY ' | 16 |
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| 11:45 a.m. – 12:30 p.m. | Lunch Buffet & Networking   |
|-------------------------|---|
| 12:30 p.m. – 1:30 p.m.  | Exploring our "Why?"  |
|                         | Informal conversation designed to introduce participants<br>and instructors to each other and to explore each<br>participant's goals and motivations for the session.   |
| 1:30 p.m. – 2:30 p.m.   | Where Are We Now?<br>A review of the historical context influencing the practice of executive compensation.   |
| 2:30 p.m. – 2:40 p.m.   | Afternoon Break   |
| 2:40 p.m. – 3:10 p.m.   | <b>Stakeholder Spotlight</b><br>A discussion and contrast of how two key stakeholders –<br>policy makers and investors – view executive pay.  |
| 3:10 p.m. – 4:30 p.m.   | <b>Group Challenge: Re-Imagining Executive Pay</b><br>Participants will work in small groups to examine the current state<br>of executive compensation design and consider what changes -<br>evolutionary or revolutionary – might be in order. |
| 4:30 p.m. – 5:30 p.m.   | Present Group Findings  |
| 6:30 p.m.               | <b>Cocktails and Dinner</b><br>Dinner Conversation: What's on Your Mind?<br>Manhatta<br>28 Liberty Street, 60 <sup>th</sup> floor   |



## WEDNESDAY, MAY 17

| 8:00 a.m. – 8:45 a.m.   | Breakfast Buffet & Day One Reflections  |
|-------------------------|---|
|                         | Review the key conclusions from the team presentations.   |
| 8:45 a.m. – 9:45 a.m.   | Group Challenge: Implications for the Profession  |
|                         | What are the implications for practitioners of executive compensation based on our conclusions about the future?  |
| 9:45 a.m. – 10:00 a.m.  | Morning Break   |
| 10:00 a.m 10:30 a.m.    | Shareholders or Stakeholders?   |
|                         | A discussion of how the doctrine of shareholder primacy has<br>influenced executive pay, and how current trends are challenging<br>this convention.       |
| 10:30 a.m. – 12:00 p.m. | Bringing It All Together: The Future of Executive<br>Compensation   |
|                         | The full group will reconvene to discuss the path forward for executive compensation, and how the Center can continue to build the community of practice. |
| 12:00 p.m. – 12:30 p.m. | Reflections and Wrap Up   |