

## **Disney and Starbucks** Lessons Learned About Employer Responses to Employee Voice





## **Background: The Challenge**

their workplace.

They expect their employer to stand up and speak out. And employers are working through the right path to engage and confronting the decision to either take a stand or not.



### More than ever, employees want their ideas to influence



**DISNEY & STARBUCKS: EMPLOYER RESPONSES TO EMPLOYEE VOICE** 

# Background: What's driving this?

- Business trust vs. government trust
- The race for talent and employee leverage
- The rise of social issues and activism
- Generational differences
- Social media



nent trust nployee leverage nd activism



#### & STARBUCKS: EMPLOYER RESPONSES TO EMPLOYEE VOICE DISNEY

## **Recent Examples: Disney and Starbucks**

- Employee backlash for Disney not initially denouncing Florida's "Don't Say Gay" bill
- Disney CEO and Florida Governor engage in an escalating battle
- Disney loses special governing status on Orlando resort
- Disney's Chief Corporate Affairs Officer leaves company



- Starbucks workers looking for better staffing, training, pay
- Starbucks workers in Buffalo, NY voted for the chain's first U.S. union in fall 2021
- Today, one year later, 219 stores are unionized...and counting (+321 petitions) •
- Howard Schultz reinstalled as CEO for third time









#### DISNEY & STARBUCKS: EMPLOYER RESPONSES TO EMPLOYEE VOICE



#### **Paulette Alviti**

Director, HR Policy Association Executive Vice President and Chief People Officer Mondelēz International, Inc.



#### **David S. Marriott**

Chairman of the Board Marriott International, Inc.





**Jena McGregor** Senior Editor Forbes



#### **Robert Gibbs**, moderator Former White House Press Secretary Senior Counsel, Bully Pulpit Interactive

